ANNUAL QUALITY ASSURANCE REPORT (AQAR)

Submitted to

National Assessment and Accreditation Council

by



College of Defence Management

(Accredited by NAAC with 'A+' Grade with CGPA of 3.51)
Sainikpuri, Secunderabad – 500094
Telangana State

2019

The Annual Quality Assurance Report (AQAR) of the IQAC

Part – A

AQAR for the year (for example 2013-14)	2018-19
1. Details of the Institution	
1.1 Name of the Institution	COLLEGE OF DEFENCE MANAGEMENT
1.2 Address Line 1	SAINIKPURI POST
Address Line 2	SECUNDERABAD
City/Town	HYDERABAD
State	TELANGANA
Pin Code	500094
Institution e-mail address	cdm@nic.in
Contact Nos.	Tele : 040-27862548 Fax No : 040-27116451
Name of the Head of the Institution:	Maj Gen Sandeep Sharma, AVSM, VSM, Ph.D.
Tel. No. with STD Code:	040-27862548
Mobile:	8527655777
Name of the IQAC Co-ordinator: Mobile:	CAPT (IN) VMD JAGANNATH 8500366845

IQAC e-mail address:					ds31.cdmap@nic.in				
1.3	NAAC Tra	ack ID			TSCOGN141	18			
		C)R						
1.4	NAAC Ex	ecutive Con	nmittee No	. & Date:	EC(SC)/18/A	&A/10.2 dt 10-11-2016			
1.5	Website a	address:			https://www.cd	m.ap.nic.in			
	Web-l	link of the A	QAR:		https://www.cd	m.ap.nic.in/AQAR 2016-17.pdf			
1.6	Accredita	tion Details					_		
	SI. No .	Cycle	Grade	CGPA	Year of Accreditation	Validity Period			
	1	2 nd Cycle	A+	3.51	2016 - 2021	5 years			
1.8 Acc	Details o	by NAAC.	ous year's	AQAR sub		after the latest Assessment and post NAAC Accreditation in Oc			
1.9	Institution	al Status							
	University	′	(State 🕡	Central I	Deemed Private			
	Affiliated	College	`	Yes/	No				
	Constitue	nt College	`	Yes	No √				
	Autonomo	ous college o	of UGC `	Yes	No 🗸				
	Regulator	ry Agency a _l	pproved In	stitution	Yes No	$\sqrt{}$			
(eg. AICTE	E, BCI, MCI,	PCI, NCI)						
٦	ype of Ins	stitution C	o-educatio	n √	Men Wom	en			
		U	rban	$\sqrt{}$	Rural Triba	ıl			
	Financial	Status	Grant-in-a	id $\sqrt{}$	UGC 2(f)	UGC 12B			
		G	rant-in-aid	+ Self Fina	ancing To	otally Self-financing			

1.10 Type of Faculty/Programme										
Arts Science Commerce	_ Law _] P	EI (Phys Edu	ı) 🗌						
TEI (Edu) Engineering Health Science Management										
Others (Specify)	-									
1.11 Name of the Affiliating University (for the Colle	, <u> </u>	MANIA I	 UNIVERSITY							
1.12 Special status conferred by Central/ State Gov										
Autonomy by State/Central Govt. / University	NA									
University with Potential for Excellence	-	ugc	-CPE	_						
DST Star Scheme	-	UGC	-CE	-						
UGC-Special Assistance Programme	-	DST-FIST _								
UGC-Innovative PG programmes	-	Anyother(Specify)								
UGC-COP Programmes	-									
2. IQAC Composition and Activities										
2.1 No. of Teachers	12									
2.2 No. of Administrative/Technical staff	04									
2.3 No. of students	3									
2.4 No. of Management representatives	1									
2.5 No. of Alumni	1									
6 No. of any other stakeholder and community representatives	DEFENCE	STAF	TERS INTEG F, MINISTRY T OF INDIA)							
2.7 No. of Employers/ Industrialists	Nil (GOV	ΓOFIN	IDIA)							
2.8 No. of other External Experts	-									
2.9 Total No. of members	22									

2.10 No. of IQAC meetings held One per quarter
2.11 No. of meetings with various stakeholders : Faculty
Non-Teaching Staff 2 Students 2 Alumni 2 Others -
2.12 Has IQAC received any funding from UGC during the year? Yes No
If yes, mention the amount
2.13 Seminars and Conferences (only quality related)
(i) No. of Seminars/Conferences/ Workshops/Symposia organized by the IQAC every year
Total Nos. 12 International 2 National 5 State - Institution Level 5
(ii) Themes
Institution level Seminars with external Subject Matter Experts conducted on various themes related to enhancing quality of education being imparted, by providing holistic, all round exposure to defence management subjects Theme of Annual National Seminar: 2018-2019 – TRANSFORMATION OF ARMED FORCES, STRATEGIC CONTOURS TO SHAPE THE EMERGING WORLD ORDERS.
2.14 Significant Activities and contributions made by IQAC
(a) Timely and progressive monitoring of academic, administrative and financial goalposts and tasks to ensure quality sustenance.
(b) Generating new ideas / concepts and evolving execution methodology for the same to endeavour continuous quality enhancement.
(c) Re-evaluation of format of question papers for conduct of Exams to increase weightage of objective questions to test overall knowledge of the subject.
(d) Improvement and standardisation of feedback being obtained from students as well as alumni.
(e) Evolving methodology for modularisation of subject delivery to enhance quality.
(f) Digitisation of knowledge bank of dissertation, case studies, papers existing in the college.
(g) Conduct of regular quiz tests to maintain continuity of learning.
(h) Refinement of assessment methodology to enhance objectivity.

(j) Migration to new virtual learning environment for better knowledge management.

2.15 Plan of Action by IQAC/Outcome

The plan of action chalked out by the IQAC in the beginning of the year towards quality enhancement and the outcome achieved by the end of the year *

	Plan of Action	Achievements
(a)	Review of syllabus prior to commencement new academic session.	Completed. Syllabus for all subjects revised an contemporary topics included
(b)	Establishment of War Gaming Cell.	In Progress.
(c)	Introduction of Data Analytics.	Completed. Data Analytics has not only bee included in the syllabus but data analytic projects are being undertaken at the service headquarters level.
(d)	Inclusion of Qualitative Research by Students.	Completed. Further, 'R' software based tools for qualitative date analysis are under evaluation for introduction in the classroom.
(e)	Guest lecture by distinguished alumni to reinforce relevance of the management tools taught.	Completed.
(f)	Introduction of Inter Faculty Teaching.	Partially completed.
(g)	Introduction of Seminar on Space based technology.	Completed.
(h)	Submission of revised syllabus for approval to Osmania University.	Completed.
(j)	Introduction of Research Fellowship by Army Offrs at CDM.	Completed.
(k)	Enhanced Research by Faculty members.	Faculty members being encouraged to writarticles for accredited journals as well as preser papers in National level Conferences. Further faculty driven projects are also being undertaken
		Faculty members are undertaking M.Ph Research as well as Doctoral Research.
(l)	Introduction of modularisation in subject delivery.	Completed.

Management √ Syndicate Any other body

AQAR scrutinised and refined by stakeholders as well as Head of Faculty. Final approval of the AQAR by the Head of the Institute and Chairman IQAC.

Part - B

Criterion - I

1. Curricular Aspects

1.1 Details about Academic Programmes

Level of the Programme	Number of existing Programmes	Number of programmes added during the year	Number of self-financing programmes	Number of value added / Career Oriented programmes
PhD	01 (MoU)	-	-	-
PG	02 (MMS,	-	-	-
	M.Phil)			
Research	01	-	-	-
Fellowship				
UG	-	-	-	-
PG Diploma	-	-	-	-
Advanced	-	-	-	-
Diploma				
Diploma	-	•	•	-
Certificate	10 (MDPs)	-	-	-
Others	15 (External	-	-	-
	capsules)			
Total	27	-	-	01
Interdisciplinary	27	-		01
Innovative	-	-		

1.2 (i) Flexibility of the Curriculum: CBCS/Core/Elective option / Open Options : Fixed Syllabus (ii) Pattern of programmes:

Pattern	Number of programmes
Semester	Nil
Trimester	01
Annual	Nil

1.3 Feedback from stakeholders* Alumni_			Parents		Employers		Students		_
		$\sqrt{}$		-		$\sqrt{}$			
(On all aspects) Mode of feedback	: Online	√ N	J Manual	 √	o-operating	scho	ols (for PEI) [-	J —

^{*}Please provide an analysis of the feedback in the Annexure

1.4 Whether there is any revision/ update of regulation or syllabi, if yes, mention their salient aspects.

Syllabus refined every year internally by respective Heads of Department to keep it contemporary and reviewed every Three Years in consultation With Osmania University

1.5 Any new Department/Centre introduced during the year. If yes, give details.

Pak study forum initiated for conduct of research on contemporary issues affecting the security environment by volunteer offrs on the lines of existing China Study forum.

Criterion - II

2. Teaching, Learning and Evaluation

2.1 Total No. of permanent faculty

Total	Asst.	Associate	Professors	Others
	Professors	Professors		
43	-	-	-	-

All are service officers posted on deputation from Army, Air Force and Navy.

2.2 No. of permanent faculty with Ph.D.

03

2.3 No. of Faculty Positions Recruited (R) and Vacant (V) during the year

As	Asst. Associate		Professors		Others		Total		
Profe	essors	Profe	essors						
R	V	R	V	R	V	R	V	R	V
-	-	-	-	-	-	-	-	-	-

2.4 No. of Guest and Visiting faculty and Temporary faculty

2.5 Faculty participation in conferences and symposia:

No. of Faculty	International level	National level	State level
Attended Seminars/ Workshops	02	14 (FDPs)	
Presented papers		02	
Resource Persons			

2.6 Innovative processes adopted by the institution in Teaching and Learning:

- (a) Participative and interactive learning for students. To remain contemporary seminars / workshops / panel discussions / Guest Lectures are conducted with Subject Matter Experts of repute being invited both from the services and the civil academia.
- (b) Mentor Directing Staff assigned to four /five participants to act as an academic guide to identify suitable areas for research in dissertations and case studies and enable them to deliver quality outputs.
- (c) Courseware has been kept contemporary by constantly updating precis with the latest update of subjects. In addition 13 sets of handbooks on specific themes of management have been prepared by Faculties and published by FR&C for reference by participants of short courses.
- (d) A management development program on 'Big Data Analytics' has been introduced for service officers.
- (e) A big data analytics facility has been created for further specialisation in the subject.
- (f) The operations management content of the course essentially required by service officers has been enhanced.
- 2.7 Total No. of actual teaching days during this academic year

44 Weeks

2.8 Examination/ Evaluation Reforms initiated by the Institution (for example: Open Book Examination, Bar Coding, Double Valuation, Photocopy, Online Multiple Choice Questions)

Multiple Choice and other objective type questions introduced to shift focus on overall understanding than rote based learning.

Evaluation by a team of faculty members to increase objectivity.

Online evaluation of answer sheets formalised.

- 2.9 No. of faculty members involved in curriculum restructuring/revision/syllabus development as member of Board of Study/Faculty/Curriculum Development workshop

 10
- 2.10 Average percentage of attendance of students

97-98

2.11 Course/Programme wise distribution of pass percentage:

Title of the Programme	Total no. of students	Division					
riogramme	appeared	Distinction %	۱%	II %	III %	Pass %	
Higher	154	77	23	-	-	100	
Defence							
Management							
Course							
Senior Defence	58	-	-	-	-	100	
Management							
Course							
Management	298	-	-	-	-	100	
Development							
Programs							
Certificate	32	-	-	-	-	100	
Course on							
Social							
Awareness &							
Life Skills							

- 2.12 How does IQAC Contribute/Monitor/Evaluate the Teaching & Learning processes.
 - (a) Monitoring of progress of various initiatives undertaken / directions given to enhance quality of teaching during quarterly IQAC meets.
 - (b) Regular feedback from students on quality of Guest Lectures as well as subject content & delivery and instituting mechanisms to improve upon the shortcomings.
 - (c) Standardisation of feedback format to make it amenable to analysis.
 - (d) Organization of workshops, seminars and conferences on quality related themes.
 - (e) Undertaking detailed documentation of various activities leading to quality improvement.

2.13 Initiatives undertaken towards faculty development

Faculty / Staff Development Programmes	Number of faculty benefitted
Refresher courses	-
UGC – Faculty Improvement Programme	-
HRD programmes	-
Orientation programmes / Train the Trainer Capsule for newly posted faculty members	17
Faculty exchange programme	04
Staff training conducted by the college (Power BI, Advanced Excel, RM Workshop, Guest Lectures)	46

Staff training conducted by other institutions (Kaivalyadham Institute, ASCI etc)	07
Summer / Winter schools, Workshops, etc.	NA
Others (Management Development Programs conducted by IIMs, ISB, XLRI)	14
M. Phil & Ph. D.	14 (3+11)

2.14 Details of Administrative and Technical staff

Category	Number of Permanent Employees	Number of Vacant Positions	Number of permanent positions filled during the Year	Number of positions filled temporarily
Administrative Staff	137	-	-	02
Technical Staff	85	-	-	-

Criterion - III

3. Research, Consultancy and Extension

- 3.1 Initiatives of the IQAC in Sensitizing/Promoting Research Climate in the institution
 - (a) Encouraging faculty members to enrol for Ph.D & M.Phil in management from Osmania University.
 - (b) Maximum faculty members encouraged to write articles / papers for in house as well as external service publications.
 - (c) Dissertation work undertaken by all students of Higher Defence Management Course including foreign students.
 - (d) Consultancy projects for the three services undertaken by faculty members as well as students, after due deliberation and analysis of feasibility and likely outcome by a committee of experts headed by the Chairman.
 - (e) Two faculty driven consultancy projects undertaken on behalf of MoD during the year.
 - (f) International connect with Eisenhower School of National Security and Resource Strategy, USA and Cranfield University, UK as well as with ISB, Hyderabad and BITS, Hyderabad campus has been established to learn from best practices of teaching.

3.2 Details regarding major projects

	Completed	Ongoing	Sanctioned	Submitted
Number	17	03	20	-
Outlay in Rs. Lakhs	171.14	139.82	311.56	-

3.3 Details regarding minor projects

	Completed	Ongoing	Sanctioned	Submitted
Number	20	02	22	-
Outlay in Rs. Lakhs	32.101	3.82	35.921	-

3.4 Details on research publications

	International	National	Others
Peer Review Journals	memanen	Defence Management Journal - Dur Drishti ISSN (Print): 0976-7347, ISSN	Curioro
		(Online): Applied for (2 Issues per yr)	
Non-Peer Review Journals	-		(a) Annual News Letter ofCDM – Sameeksha (Oneissue per yearr)(b) CDM Causerie – Tarang(One issue per year)
e-Journals	-		
Conference proceedings			
Dissertations			154

3.5	Detail	s on Impa	ct factor of	publicat	ions:						
R	ange	-	Average	-	h-index	-	Nos.	in SCOP	US [-	
3.6 other			nds sanctio NA, funded		d received	from \	/arious	funding	agenci	es, industry	and

Nature of the Project	Duration Year	Name of the funding Agency	Total grant sanctioned	Received
Major projects				
Minor Projects				
Interdisciplinary Projects				
Industry sponsored				
Projects sponsored by the University/ College				
Students research projects (other than compulsory by the University)				
Any other(Specify)				
Total				

3.7 No. of books p	oublished i) W	ith ISBN No	D. 0	Chap	ters in	Edited Boo	oks
	ii) V	/ithout ISBN	l No.	03			-
3.8 No. of Univers	sity Department	s receiving f	funds fr	rom		: NA	4
	UGC-SA DPE	P	CAS			T-FIST Scheme/fu	nds
3.9 For colleges	Autonomy INSPIRE		CPE CE			Star Scher Other (spec	
3.10 Revenue ger	nerated through	consultanc	у [Nil, being a	defenc	e service ir	nstitute
3.11 No. of confe	rences organiz	ed by the In	stitutior	n			
Level	International	National	State	University	Colle	eae	
Number	01	02	-	-	-	3	
Sponsoring agencies	MoD	MoD	-	-	-		
3.12 No. of faculty	/ served as exp	erts, chairpe	ersons	or resource	persor	ns	
3.13 No. of collab	orations	Internationa	al 02	2 National	-	Any c	other _
3.14 No. of linkag	es created duri	ng this year	02	2			
3.15 Total budget year in lakhs	for research fo	r current			applica	able since i	it is a Govt.
From Funding	agency	From N	Manage	ement of Uni	versity	/College	
Total							
3.16 No. of pater	its received this	year - Nil		Type of Pa	atent		Number
3. [2.1.0]		· · · · · · · · · · · · · · · · · · ·				Applied	-
				National		Granted	
				Internation	al	Applied	-
				"" TOTTICHOTI	<u>م،</u>	Granted	-
				Commercia	alised	Applied Granted	<u>-</u>
						Graniteu	<u>-</u>

3.17 No. of research awards/ recognitions received by faculty and research fellows of the institute in the year - Nil

Total	International	National	State	University	Dist	College
-	-	-	-	M. Phil. –	-	-
				06		
				Ph.D. – 03		

Officers awarded M.Phil. by Osmania University

3.18 No. of faculty from the Institution wh	o are Ph. D. Guides Nil
and students registered under then	Nil
3.19 No. of Ph.D. awarded to faculty fron	n the Institution NA
3.20 No. of Research scholars receiving	the Fellowships (Newly enrolled + existing ones) Nil
JRF SRF	Project Fellows Any other
3.21 No. of students Participated in NSS	events: NA
	University level State level
	National level International level
3.22 No. of students participated in NCC	events: NA
	University level State level
	National level International level
3.23 No. of Awards won in NSS:	NA
	University level State level
	National level International level
3.24 No. of Awards won in NCC:	NA
	University level State level
	National level International level
3.25 No. of Extension activities organized	na NA
University forum Colle	ege forum
NCC NSS	Any other

3.26 Major Activities during the year in the sphere of extension activities and Institutional Social Responsibility

- (a) Certificate Course on Social Awareness & Life Skills.
- (b) Swachh Bharat Week.
- (c) International Yoga Day.
- (d) International Environment Day with Tree Plantation.
- (e) Vigilance & Security Awareness Week.

Criterion - IV

4. Infrastructure and Learning Resources

4.1 Details of increase in infrastructure facilities:

Facilities	Existing	Newly created	Source of Fund	Total
Campus area	18634.52 Sq Mtrs	500.00 Sq Mtrs (Addl store Room)	Public Fund	19134.52
Class rooms	2878.02 Sq Mtrs	721.50 Sq Mtrs	Public Fund	3599.52
Laboratories	Nil	Nil	Nil	-
Seminar Halls	02	-	Public Fund	-
No. of important	-	Firewalls-02	Public	Rs.16.99
equipments purchased (≥ 1-0 lakh) during the current year.		Printers-23	Fund	Rs.6.28
danoni your.		Video Conf		Rs.2.33
		cameras-03		Rs.67.11
		2GB RAMs- 200		Rs.12.29
		Software Licenses-769-		
Value of the equipment purchased during the year (Rs. in Lakhs)	-	-	Public Fund	Rs.39.92
Others	-	Major Projects	Public	Rs.60.79
		in Pipeline	Fund	Rs.49.72
		3x3 Display wall for		Rs.11.30
		conference hall.		Rs.0.83

Procurement of 153xThinclinets Procurement of 18xDesktop PCs.	Rs.0.86
Design & of Web Portal for NKN.	
Design & Development of Alumni Web Portal.	

4.2 Computerization of administration and library

- (a) Four Internet PCs with Proquest and ebrary software for online journals & publications available in the Library.
- (b) Thin clients / PC available to all students and faculty members for coordinating academic sessions and other administrative activities.
- (c) Entire repository of digitised databank to include Dissertations, Case Studies, Project Report etc. available to all students and faculty members on their PCs as well as in the Reference Section in library.
- (d) Automated issue and deposit system in library to enable easy access to knowledge material.

4.3 Library Services

	Ex	risting	sting Newly ad		To	otal
	No.	Value	No.	Value	No.	Value
Text Books	44810	22158550	516	582356	45326	22740906
Reference Books	5050	5025200	-	-	-	5025200
e-Books	-	-	-	-	-	-
Journals	72	388569	-	-	72	388569
e-Journals	-	-	-	-	-	-
Digital Database	01	464625	-	-	01	464625
CD & Video	541	12934	-	-	541	12934
Others (specify)	7626	-	342	0	7968	-

4.4 Technology up gradation (overall) IT

	Total Comp uters	Thin Client PCs	Comp uter Labs	Inter net	Browsing Centres	Computer Centres	Office	Depar t- ments	Othe rs
Existing	500	291	03	110	03	01	04	01	
Added	Nil	25	-	5	-	-	-	-	
Total	83	34	-	115	-	-	-	-	

- 4.5 Computer, Internet access, training to teachers and students and any other programme for technology upgradation (Networking, e-Governance etc.)
 - (a) A new virtual learning environment for hosting study materials and modules for feedback, online survey, notices and online quiz for all participants.
 - (b) Six new state-of-the art Virtual Class Rooms equipped with following facilities have been made functional:-
 - (i) Interactive Smart boards and Smart Podium with touch screen.
 - (ii) 10G supported Campus Wide Network and National Knowledge Network.
 - (iii) Videoconferencing and video recording facility.
 - (iv) Two 50 KVA UPSs with hot standby mode with 8 hours of backup.
 - (c) A new facility centre with four Internet PCs, four CWN PCs, two standalone PCs and two heavy duty printers has been commissioned in Apr 2019.
 - (d) Virtual Terrain Room with latest VR head gear have been commissioned for better assimilation and planning during operational exercises.
 - (e) 02 x NIC based CDM websites viz https://cdm.ap.nic.in and https://cdm.ap.nic.in and https://cdm.ap.nic.in
 - (f) 100 Mpbs Internet connection on National Knowledge Network (NKN) with 100 Mbps (BSNL) standby internet connection.
 - (g) Course work/Lectures on Information, Communication and Technology (ICT) panel matters.
 - (h) Guest lectures & exercises on Cyber Security.
 - (j) Training session on "Artificial Intelligence & Power BI" for faculty members by subject matter Experts.

4.6 Amount spent on maintenance in lakhs:	
i) ICT	70.27

	ii) Campus Infrastructure and facilities	242.42
	iii) Equipments	-
	iv) Others	-
	Total :	356.29
Crite	rion – V	
5. St	udent Support and Progression	
5.1 C	Contribution of IQAC in enhancing awareness	about Student Support Services
	(a) Senior student officers part of IQAC mee	eting.
	(b) Open House sessions conducted by Ch & end of course feedback.	nairman IQAC over & above semester
	(c) Review of administrative infrastructure conducted every quarter.	e of course students in IQAC meet
5.2 E	fforts made by the institution for tracking the p	progress
	(a) Weekly update by all faculties to Chairm	ian.
	(b) Fortnightly conference of Heads of F monitor quality aspects.	Faculty with the Chairman to discuss &
	(c) IQAC meet conducted every quarter.	
	(d) Academic Review & Academic Council r	meet conducted annually.
5.3 (8	a) Total Number of students UG PG P - 154	h. D. Others 365

(c) No. of international students	11

(b) No. of students outside the state

No	%		No	%	
155	100	Men	00	0	Women

	Last Year						This Year					
	General	SC	ST	OBC	Physically Challenged	Total	General	SC	ST	OBC	Physically Challenged	Tota
L	D	ema	nd ra	atio		Dropo	ut %					
.4	Details o	f stu	dent	suppo	rt mechanism	for co	aching fo	r con	npeti	tive ex	aminations (I	f any
	Additi syllab			ss roc	om sessions	condu	icted for	wea	k stu	udents	for the cou	ırse
							_					
	No. of	stud	ents	benef	iciaries	45						
.5	No. of stu	uden	ts qu	ualified	in these exa	minatio	ons					
	NET		-	SE	T/SLET -		ATE [-] c	AT	-	
IA	AS/IPS etc		-	Sta	te PSC		JPSC [-		Others	IPMA Level D- 40 Level C- 20	
5.6	Details o	f stu	dent	couns	elling and car	eer gu	idance					
	` ,				ewed individu		/ Head of	Faci	ulty e	every s	emester and	
	appoint	ment	s of	the th	raction and c nree services and area of sp	to de	cide on th			•	-	
_ l				ts ben	154	4						_
.7	Details of	f can	npus	place	ment NA							
				- (On campus					Of	f Campus	
	Orga	nber nizat isited	ions		Number of Students Participated		Number udents Pl				er of Students Placed	6
		-			-		-				-	
.8	Details o	f ger	der	sensiti	zation progra	mmes						

5.9 Stude	nts Activities		
5.9.1	No. of students participated in Sports, G	ames and other eve	nts – 150 (college level)
	State/ University level National	al level Interr	national level
	No. of students participated in cultural e	vents - NA	
	State/ University level National le	evel Interr	national level
5.9.2	No. of medals /awards won by students	in Sports, Games ar	nd other events - NA
Sports	: State/ University level National	level Intern	ational level
Cultura	al: State/ University level National	level Intern	ational level
5.10 Scho	plarships and Financial Support		
		Number of students	Amount
	Financial support from institution	-	-
	Financial support from government	-	-
	Financial support from other sources	-	-
	Number of students who received International/ National recognitions	-	-
5.11 Stu	udent organised / initiatives		
Fairs	: State/ University level - National I	evel - Interr	national level -
Exhibition	: State/ University level National	level _ Inter	national level _
5.12 No	. of social initiatives undertaken by the stu	dents 02	
5.13 Majo	r grievances of students (if any) redressed	l: Nil	

Criterion - VI

6. Governance, Leadership and Management

6.1 State the Vision and Mission of the institution

<u>Vision</u>. To be the nation's leading centre of excellence in developing management thought to optimise the effectiveness of the armed forces for meeting the challenges to national security.

<u>Mission</u>. To develop and impart the skills of management thought that leads to effective decision making, enlightened resource management in a knowledge centric environment to enhance the effectiveness of the armed forces.

6.2 Does the Institution have a management Information System

Yes

- 6.3 Quality improvement strategies adopted by the institution for each of the following:
 - 6.3.1 Curriculum Development
 - (a) Syllabus has been kept contemporary by refining & updating precis of all subjects every year internally by respective Heads of Department.
 - (b) Course curriculum is reviewed every Three Years in consultation With Osmania University.
 - (c) Overall course curriculum is reviewed every year in ACM & ARM and the previous course feedback is incorporated appropriately.
 - (d) Additional capsules on Indian Philosophy, Cyber Security etc have been introduced.
 - (e) Conduct of regular quiz tests to maintain continuity of learning.
 - (f) Comprehensive review of syllabus for approval Osmania University have been completed.

6.3.2 Teaching and Learning

- (a) To remain contemporary seminars / workshops / panel discussions / Guest Lectures are conducted with Subject Matter Experts of repute being invited both from the services and the civil.
- (b) Mentor Directing Staff assigned to four /five participants to act as an academic guide to identify suitable areas for research in dissertations and case studies and enable them to deliver quality outputs.
- (c) Modalities of Inter Faculty Teaching & Modularisation of subject delivery being evolved.

(d) Introduction of Seminar on Space based technology, Research Fellowship by Army Offrs and modularisation in subject delivery completed.

6.3.3 Examination and Evaluation

- (a) Multiple Choice and other objective type questions introduced to lay emphasis on overall knowledge over rote based learning.
- (b) Coding and decoding system is practised in evaluating the answer scripts of the participants by a team of evaluators to enhance objectivity.
- (c) Regular quiz test introduced to maintain continuity of learning.
- (d) Refinement of assessment methodology to enhance objectivity.

6.3.4 Research and Development

- (a) Inclusion of Qualitative Research by Students. "R' based tools for qualitative data analysis are under evaluation for introduction in the classroom.
- (b) Conduct of Research Methodology Workshop for students prior to allotment of dissertation topics.
- (c) Encouraging faculty members to enrol for Ph.D & M.Phil in management from Osmania University.
- (d) Maximum faculty members encouraged to write articles / papers for in house as well as external service publications.
- (e) Dissertation work undertaken by all students of Higher Defence Management Course including foreign students.

6.3.5 Library, ICT and physical infrastructure / instrumentation

- (a) Four Internet PCs with Proquest and ebrary software for online journals & publications available in the Library.
- (b) Entire repository of digitised databank available to all students and faculty members on their PCs.
- (c) Virtual learning environment with Thin clients / PC available to all students and faculty members for online exam, feedback & coordination
- (d) 100 Mbps Internet connection incorporating National Knowledge Network (NKN) available
- (e) Adequate number of classrooms, conference halls and auditoriums for central discussion available.
- (f) Creation of additional Classrooms.

6.3.6 Human Resource Management

- (a) Faculty development by giving opportunity to attend MDPs at reputed Management institute.
- (b) Attendance of International and National level seminars & conferences by faculty members.

6.3.7 Faculty and Staff recruitment

MoD / Gol

6.3.8 Industry Interaction / Collaboration

- (a) Management Education Tours to various industries across India conducted every year.
- (b) Industry Secretary of all states are contacted prior to Management Education Tours.
- (c) CDM is lifetime member of AIMA. The Chairman is a distinguished invitee to the AIMA council meet and one Head of Faculty is a member on the AIMA board. Collaboration with industries during the Management Education Tours also carried out through Local Management Associations of AIMA.

6.3.9 Admission of Students

(a) Students are nominated by the three services, coast guard and administrative services as well as by friendly foreign countries based on their merit and outstanding performance over a career spanning 20-25 years.

6.4 Welfare schemes for

Teaching	E-Ticketing introduced for Army, Navy & DSC.		
Non teaching	Picnic for Civilian Staff.		
Students	Social Awareness and Life Skill program for Spouses. Ecological Club for enhancing environmental awareness amongst children.		

6.5 To	otal corpus fund gene	erated	Nil			
6.6 W	hether annual financ	cial audit has	been done	√ Yes _	No	
6.7 W	hether Academic an	d Administrat	ive Audit (AAA) h	nas been done	?	
	Audit Type	Ex	ternal	Inte	ternal	
		Yes/No	Agency	Yes/No	Authority	
	Academic	Yes	HQ IDS (MoD)	Yes	College	
	Administrative	Yes	HQ IDS (MoD)	Yes	College	
		r UG Progran r PG Progran	nmes Yes	No No		Reforms?
			NA			
6.10 \	What efforts are mad les?	e by the Univ	ersity to promote	autonomy in	the affiliated/c	onstituent
			NA			
6.11 /	Activities and suppor	t from the Alu	mni Association			
	(a) Alumni come a inputs for quality er	-		-	-	rovide
6.12 /	Activities and suppor	t from the Pai	rent – Teacher A	ssociation		
			NA			
6.13 I	Development prograi	mmes for sup	port staff			
	Six monthly training	g on basic cor	mputer skills and	Microsoft offic	ce software.	

- 6.14 Initiatives taken by the institution to make the campus eco-friendly
 - (a) Conduct of environment awareness programme.
 - (b) Environmental audit committee formed.
 - (c) Green initiatives in the form of Solar Tree installation and additional tree plantations undertaken.
 - (d) Additional machines for Arboriculture have been procured.
 - (e) Plantation and establishment of a Herbal Garden.

Criterion - VII

7. Innovations and Best Practices

- 7.1 Innovations introduced during this academic year which have created a positive impact on the functioning of the institution. Give details.
 - (a) Entire repository of knowledge bank of college has been digitised and is now available to all students and faculty members on their PCs.
 - (b) Data Analytics included in the syllabus and data analytics projects are being undertaken at the service headquarters level.
- 7.2 Provide the Action Taken Report (ATR) based on the plan of action decided upon at the beginning of the year
 - (a) Weekly update by all faculties to Chairman to monitor progress on directions passed / actions taken.
 - (b) Fortnightly conference of Heads of Faculty with the Chairman to discuss & monitor progress of goals / plan of action decided in the beginning of the year.
 - (c) IQAC meet conducted every quarter.
 - (d) Academic Review & Academic Council meet conducted annually to review & revise goals.
- 7.3 Give two Best Practices of the institution (please see the format in the NAAC Self-study Manuals)
 - (a) High student teacher ratio.
 - (b) Syndicate based classroom to permit participative and all round learning.

*Provide the details in annexure (annexure need to be numbered as i, ii,iii)

Green initiatives in the form of Herbal Garden Plantation, Solar Tree installation and additional tree plantations undertaken						
7.5 Whether environmental audit was conducted? Yes No						
7.6 Any other relevant information the institution wishes to add. (for example SWOT Analysis						
Nil						
8. <u>Plans of institution for next year</u>						
(a) Hiring of Civilian faculty as assistant professors to augment the quality of subject delivery.						
(b) Enhancing external connect with academic institute of repute to benefit from best practices.						
(c) Establishing CDM as a nodal centre for research fellowship program and IPMA level D & level C qualification in the three services.						
(d) Introduction of Management Development program on 'Research Methodology' for service officers.						
Name Capt (IN) VMD Jagannath Head of the Department Academic and University Affairs College of Defence Management Sainikpuri Post						
Secunderabad – 500094						
Signature of the Coordinator, IQAC Signature of the Chairperson, IQAC						

7.4 Contribution to environmental awareness / protection